

# edtrust

October 20, 2020

## The Importance of Board Engagement in Closing Equity Gaps in Higher Education



The Education Trust

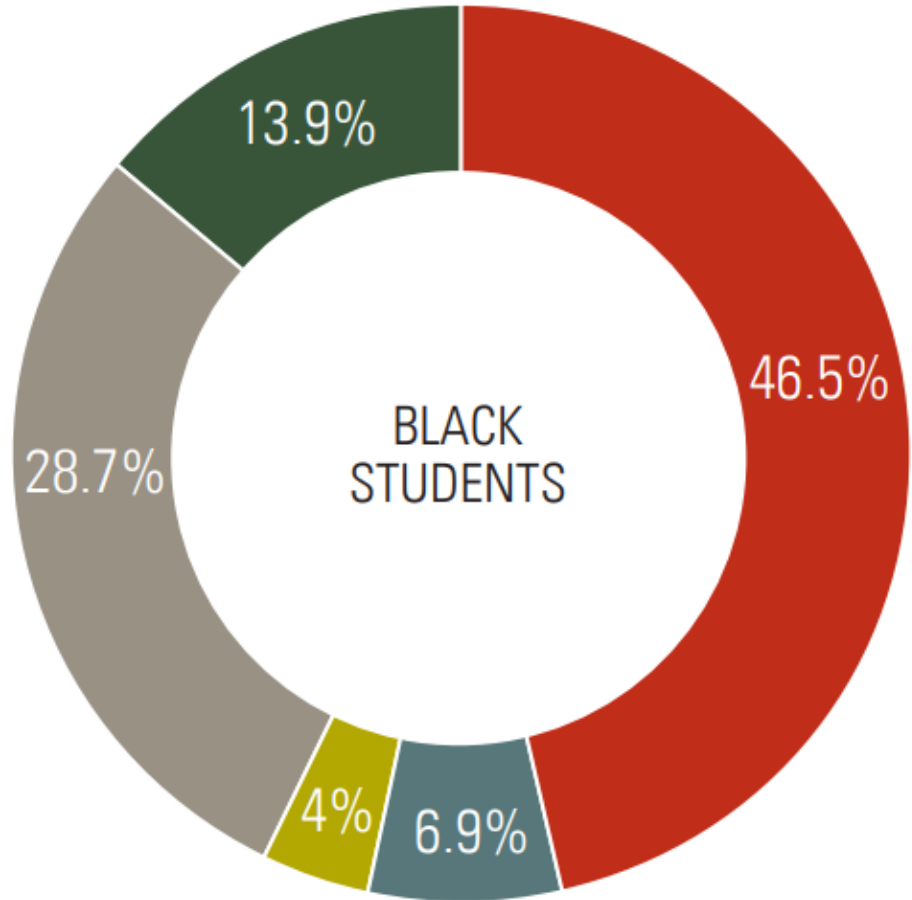
Dr. Kayla C. Elliott, Senior Policy Analyst

# Reflection

A green speech bubble icon with the word "CHAT" written inside in black capital letters.

1. Why do you think its hard to talk about race?
2. What responses do you hear when talking about race and higher education?
3. How do you think fellow board members or administrators at your institution would react to conversations about race?

**FIGURE 3:** Comparing Changes in State Demography and Enrollment at Selective Public Colleges and Universities



**Change in Access Since 2000**

●  
INSTITUTION'S % OF BLACK/ LATINO STUDENTS DECREASED AND THE STATE'S % OF BLACK/ LATINO RESIDENTS INCREASED

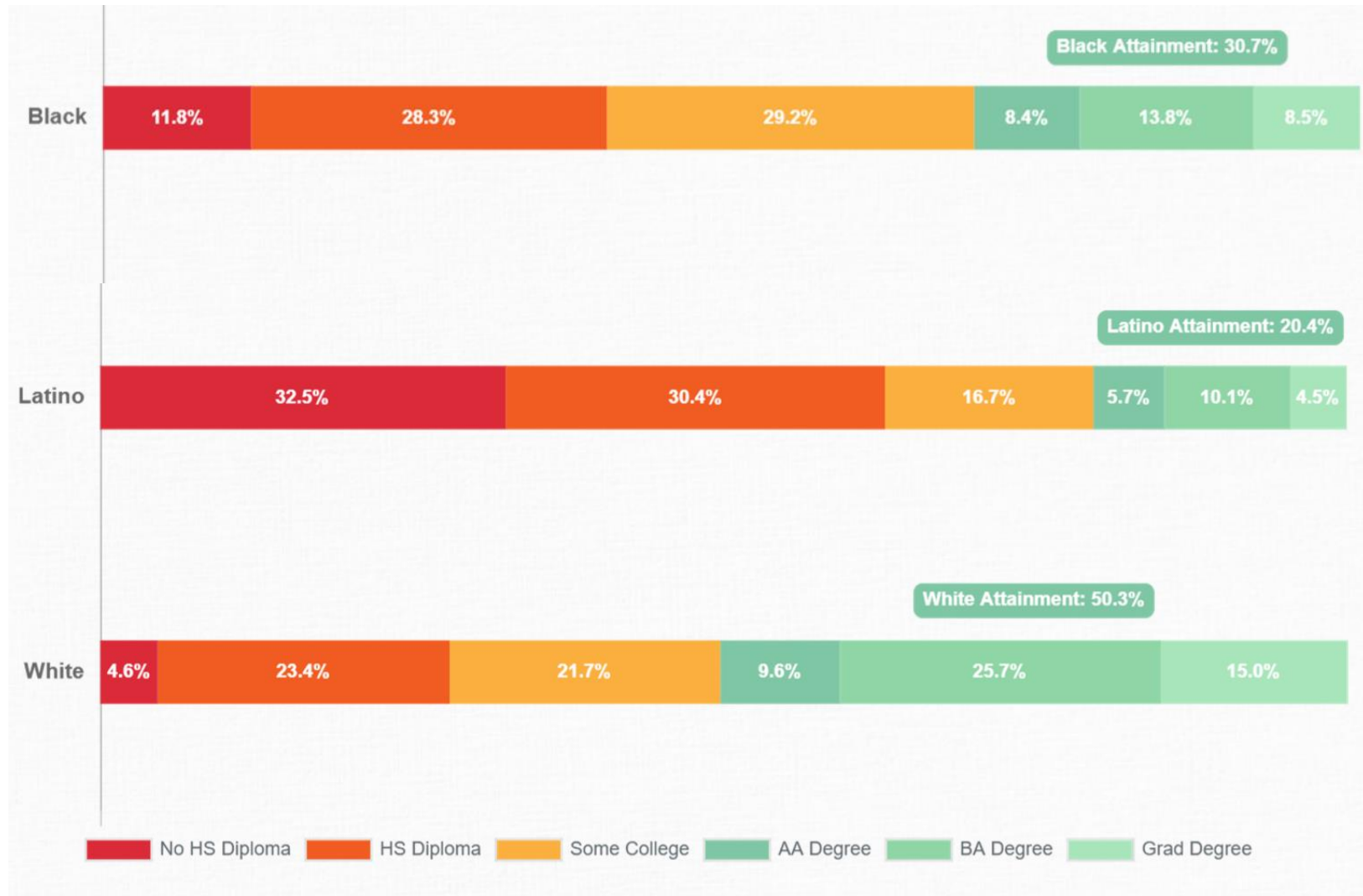
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INSTITUTION'S % OF BLACK/ LATINO STUDENTS DECREASED MORE THAN THE STATE'S % OF BLACK/ LATINO RESIDENTS DECREASED

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INSTITUTION'S % OF BLACK/ LATINO STUDENTS DECREASED LESS THAN THE STATE'S SHARE OF BLACK/ LATINO RESIDENTS DECREASED

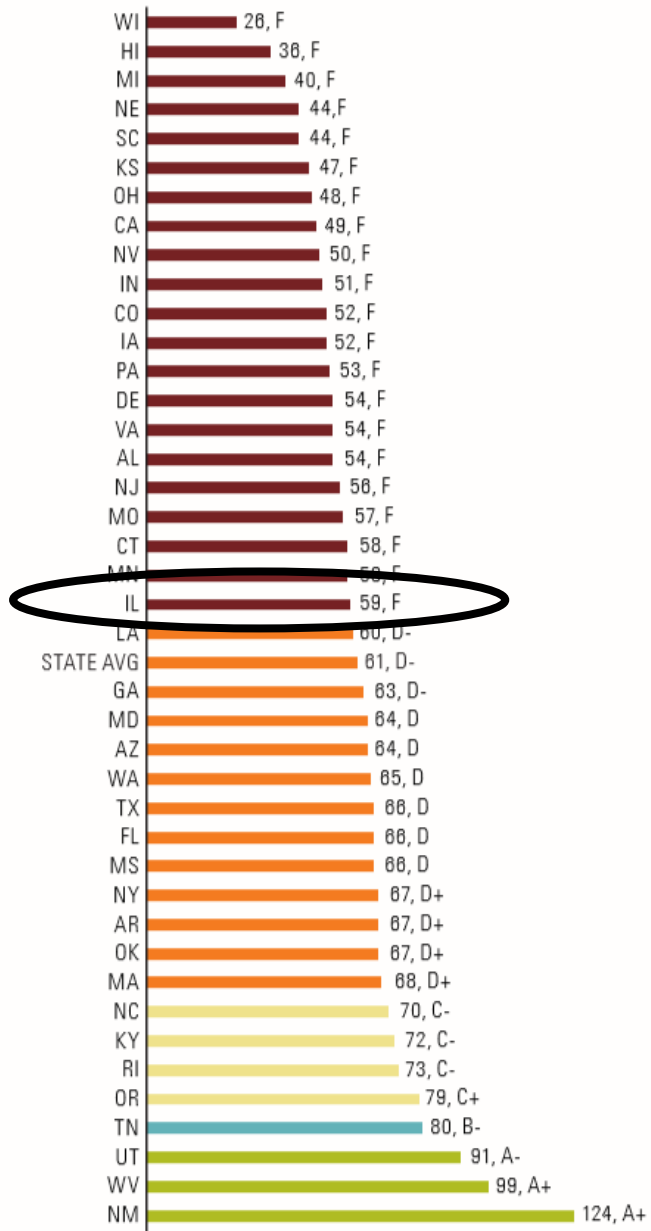
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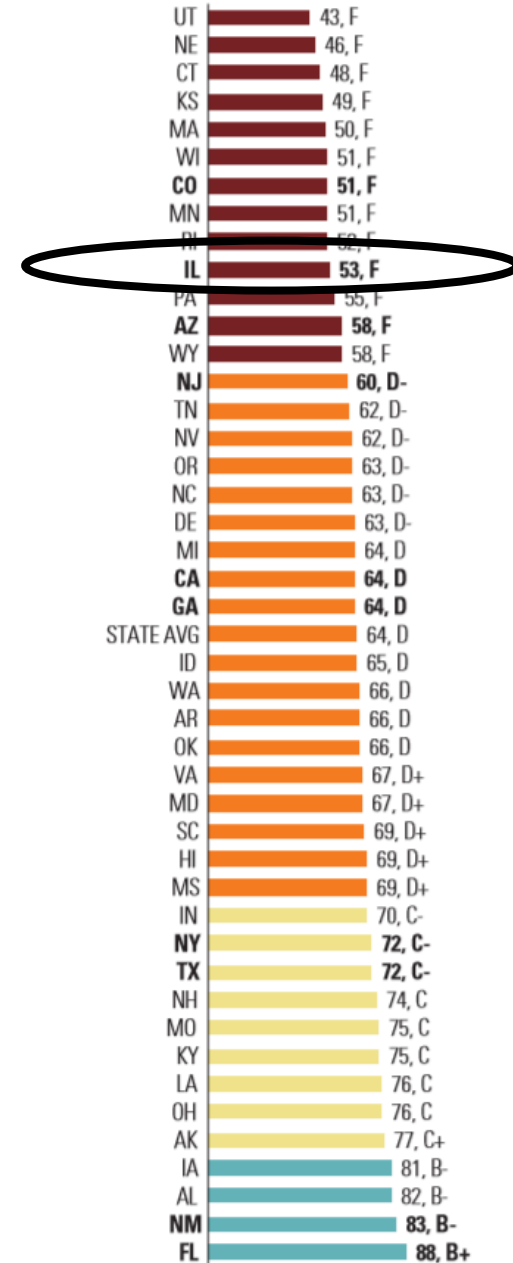
# Equity Report Card: Attainment in Illinois



Share of Bachelor's Degrees Earned by Black Students Relative to the Share of Black Residents  
(ages 18 to 49 with a high school diploma and no bachelor's degree)



Share of Bachelor's Degrees Earned by Latino Students Relative to the Share of Latino Residents



# Questions on Equity

CHAT

- What are some possible explanations for these attainment gaps?
- What are some possible solutions boards and trustees can use to address attainment gaps?

# Deficit Vs. Equity Mindedness



# HARD TRUTHS:

WHY ONLY RACE-CONSCIOUS POLICIES  
CAN FIX RACISM IN HIGHER EDUCATION



- Ed Trust's analysis of Black degree attainment revealed that attainment for younger Black adults (ages 25-34) bucks the trend of progression over time and has gotten worse.
- In states that have bans on affirmative action, each one saw declines in their enrollment of Black students at selective public colleges.



**TABLE 1**

Six-Year Bachelor's Completion Rates and Average Adjusted Gross Income (AGI) by Race/Ethnicity for Dependent Full-Time, First-Time Students at Four-Year Institutions

<b>Family Income</b>	<b>Black Completion</b>	<b>White Completion</b>	<b>Completion Gap</b>	<b>Black AGI</b>	<b>White AGI</b>
<i>Low</i>	37%	51%	14 pts	\$14,140	\$14,034
<i>Lower middle</i>	50%	67%	17 pts	\$39,707	\$42,119
<i>Upper middle</i>	59%	73%	15 pts	\$78,110	\$84,559
<i>High</i>	74%	84%	11 pts	\$152,131	\$165,451
<b>Overall</b>	<b>49%</b>	<b>74%</b>	<b>25 pts</b>	<b>\$49,845.03</b>	<b>\$101,807.09</b>

*Note: Family Income: Low < \$28,000, Low middle ≥ \$28,000 & < \$61,000, High middle ≥ \$61,000 & < \$104,823, High ≥ \$104,823 (Numbers may not add up due to rounding.)*

*Source: Ed Trust analysis of U.S. Department of Education, National Center for Education Statistics, 2012-13 Beginning Postsecondary Students Longitudinal Study, Second Follow-up (BPS:12/17)*

**TABLE 2**

Twelve-Year Default Rates and Average Adjusted Gross Income (AGI) by Race/Ethnicity for Dependent Full-Time, First-Time Students at Four-Year Institutions

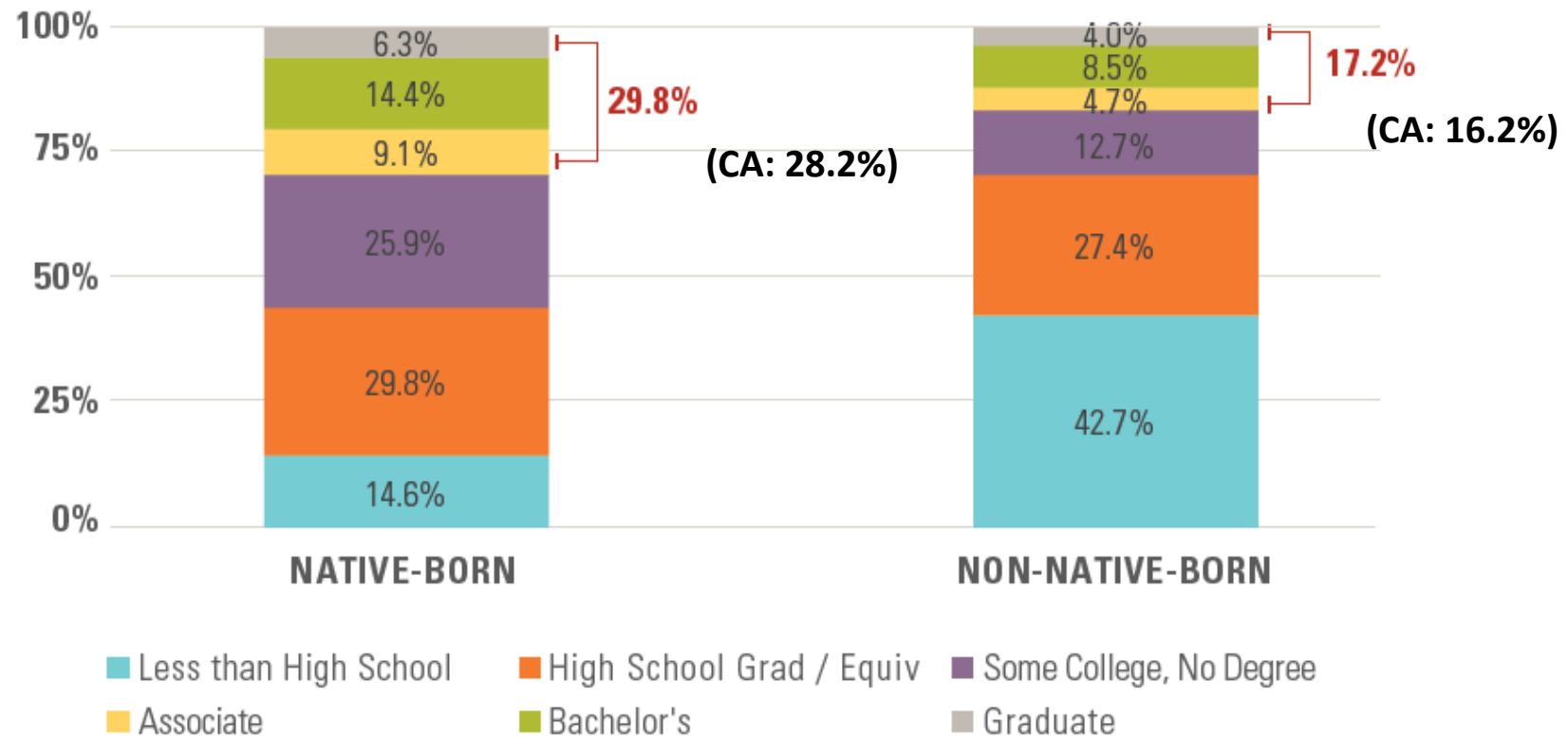
<b>Family Income</b>	<b>Black Default Rates</b>	<b>White Default Rates</b>	<b>Black AGI</b>	<b>White AGI</b>
<i>Low</i>	48%	23%	\$14,250	\$15,761
<i>Lower middle</i>	40%	15%	\$41,920	\$41,940
<i>Upper middle</i>	36%	9%	\$69,228	\$70,449
<i>High</i>	34%	5%	\$129,291	\$132,348
<b>Overall</b>	<b>42%</b>	<b>11%</b>	<b>\$38,168</b>	<b>\$71,367</b>

*Note: Family Income: Low < \$32,000, Low middle ≥ \$32,000 & < \$60,000, High middle ≥ \$60,000 & < \$92,000, High ≥ \$92,000*

*Source: Ed Trust analysis of U.S. Department of Education, National Center for Education Statistics, 2003-04 Beginning Postsecondary Students Longitudinal Study, Second Follow-up (BPS:04/09).*

# Immigration Influences Latino Degree Attainment

**FIGURE 9** DEGREE ATTAINMENT FOR LATINO ADULTS BY BIRTHPLACE, 2016



Source: Ed Trust analysis of the United States Census Bureau's 2016 American Community Survey.

Source for CA: 2017 ACS

# Questions on Equity

CHAT

- What are some possible explanations for these attainment gaps?
- What are some possible solutions boards and trustees can use to address attainment gaps?

# 3 Arguments For Race-Conscious Policy & Practice

1. Higher Education has used racist policies and practices to exclude students, therefore race-conscious policies are necessary to achieve racial justice
2. Racial inequalities remain and in some cases have worsened because race-conscious approaches were cut short, limiting their effectiveness.
3. Substitutions for race such as income, do not close the gaps in opportunity and outcomes for students of color

# Lumina Attainment Goal Guidance



## TRACK PROGRESS

Track progress toward the goal

Accountability metrics and dashboards help support and measure progress toward state attainment goals. This includes:



Metrics. Limited number of metrics are identified to monitor interim progress toward the goal



State-identified priority populations. Metrics are disaggregated by the state's priority populations to identify and monitor gaps



Publicly available dashboards. Data dashboard is published online and accessible to the public to show these metrics and their trends



Annual reports. Metrics and dashboard are updated at least annually

# State Attainment Goals – Best Practices

Set specific, separate attainment goals for racial subgroups

Use current attainment levels of the relevant subgroups as a baseline

Aim to increase the rates of attainment among underrepresented groups more rapidly than the overall population.

Establish interim benchmarks for subgroups, track progress over time, and hold institutions, educators, and policymakers accountable

Identify and pursue strategies aimed specifically at closing racial attainment gaps

# Numerous States Identify Race-Conscious Strategies for Closing Gaps

## Target Students and Faculty of Color

- **KY:** Academic Leadership Development Institute for early career faculty of color
- **MN:** Equity in Education and Job Connection Grants
- **MO:** efforts to recruit and retain diverse faculty
- **OK:** outreach to immigrant students, connection to ESL services
- **TX:** supporting grants for Minority Male Initiatives

## Prioritize Equity in Planning and Policy Development

- **KY:** statewide diversity policy, campus diversity plans w/ targets on select goals and annual progress tracking
- **MN:** OHE Equity Institute
- **NV:** Diversity Summits; Chancellor's Diversity Roundtable; Equity, Diversity, and Inclusion Council
- **OR:** Equity Lens

## Target Institutions Serving Students of Color

- **MD:** Support HBCUs, Foster Collaboration Between HBCUs and PWIs
- **NV:** HSI Task Force



# Race Conscious Policy/Practice for Institutions

1. Use holistic admissions and include race as a factor
2. Stop over-relying on traditional measures of “merit”
3. Provide more data that is disaggregated by race
4. Hire and support more Black, Latino, Native American, and Asian faculty
5. Design and require courses that include the contributions and expertise of people of color and address issues like systemic racism
6. Examine college racial climate
7. Oppose state bans on affirmative action

## Small Group Discussion:

What is the role of trustees in closing equity gaps?

- Is my institution addressing racial equity? How is it reflected in our institutional values, mission statement, strategic plan, or goals?
- As a board member, what are 1-3 things can I commit to learn, do, or advocate to close my institution's equity gaps?

**CHAT**

**Q&A**

# Racial Justice in Higher Ed and Beyond

**“Higher Education is one of the few tools that can disrupt inequitable systems by providing opportunity to the disenfranchised and by empowering students with the knowledge, motivation, and resources to dismantle inequality”**

# Thank You!

**Dr. Kayla C. Elliott**

Senior Policy Analyst for Higher Education

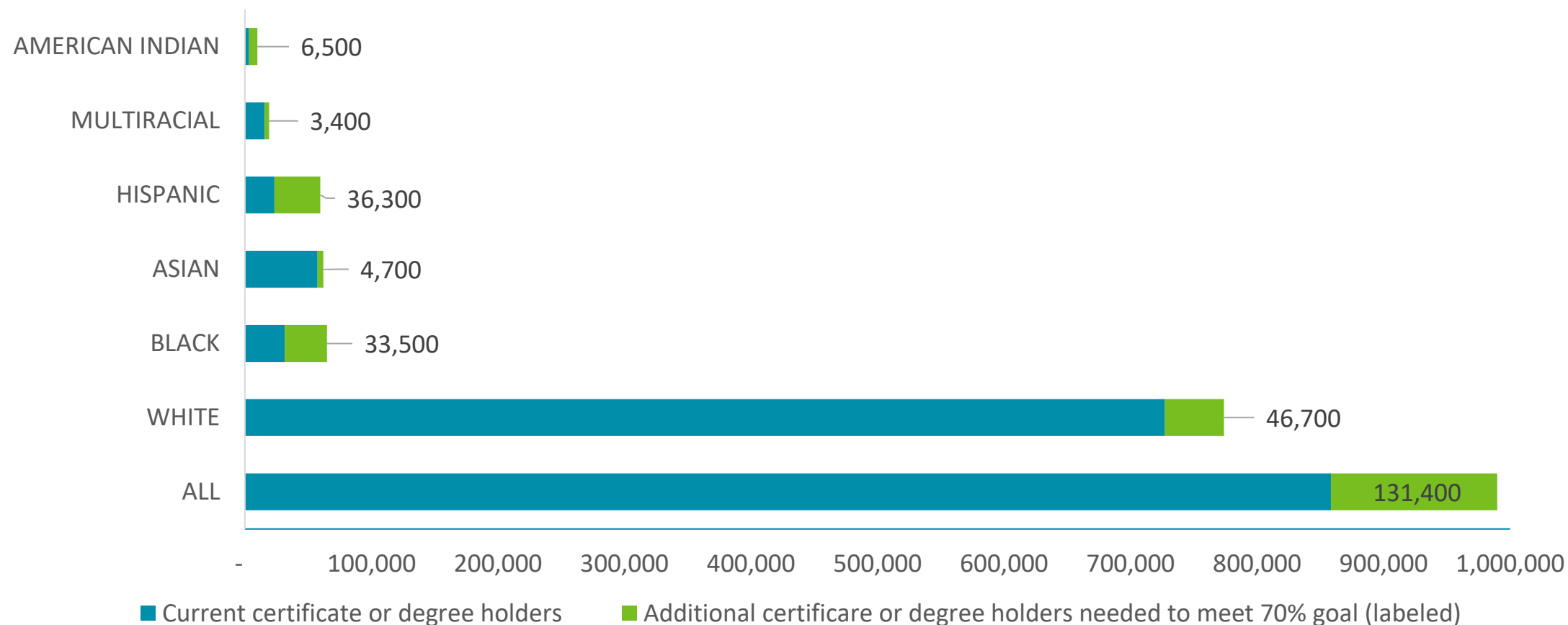
[kelliott@edtrust.org](mailto:kelliott@edtrust.org)

@kaylaCelliott

# APPENDIX

# Minnesota Sets Specific Racial Equity Goals

Increase Needed of Minnesotans Age 25-44 with Postsecondary Certificates or Degrees to Attain 70% Goal by 2025, Basic Race/Ethnicity Groups, 2011-2015



# Texas Sets Interim Benchmarks for Racial Equity Goals

Goal and Interim Benchmarks	2020	2025	2030
Increase the number of students completing a certificate, associate, bachelor's, or master's from an institution of higher education in Texas to at least...	376,000	455,000	550,000
<i>The first four targets are directly related to the completion goal. To reach this goal, Texas will need to maintain the strong degree production increases that it has experienced in recent years. (298,989 as of 2014)</i>			
Targets to Reach the Goal	2020	2025	2030
Increase the number of Hispanic students completing a certificate or degree to at least...	138,000	198,000	285,000
<i>This target and the next one will help increase parity across completers for groups that have traditionally been underrepresented. (Hispanics 89,355 as of 2014; African Americans 37,658 as of 2014)</i>			
Increase the number of African American students completing a certificate or degree to at least...	48,000	59,000	76,000
Increase the number of male students completing a certificate or degree to at least...	168,000	215,000	275,000
<i>The percentage of women enrolled in and graduating from higher education institutions has grown and men are not keeping pace. This target provides a means to monitor progress toward gender parity. (122,744 as of 2014)</i>			



# The How - Strategies for Embedding Equity in State Attainment Goals & Postsecondary Plans

From the USC Center for Urban Education

## Know your state.

- Conduct a rigorous analysis of economic and demographic contexts.

## Create goals.

- Create attainment goals that are clear, ambitious, and reflect equity priorities.

## Build a careful process.

- Start the equity conversation by establishing a deliberate, inclusive process of plan development.

## Craft a strong message.

- Develop a clear “story” about the equity imperative in your state.

## Know what works.

- Identify policy assets and levers that can reinforce equity-focused attainment goals.

## Make the plan a living document.

- Monitor and report publicly on progress and update goals regularly.

# Focusing on Equity: Washington State

# Methods / Framework

How well does the percentage of Black/Latino undergrads @ community colleges (Q1) and at public 4-year colleges (Q2) mirror the state population?

How well does the percentage of Black/Latino associate degree earners (Q4) and bachelor's degree earners (Q5) mirror the state population?

Do Black/Latino undergrads have the same access to selective institutions as White peers (Q3)?

Are Black/Latino cert/degree earners as likely to be awarded a bachelor's degree as White peers (Q6)?

Integrated Postsecondary Education Data System (IPEDS)  
American Community Survey (ACS)

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Integrated Postsecondary Education Data System (IPEDS)  
American Community Survey (ACS)

**THESE ARE 2016 SNAPSHOTS, NOT COHORT BASED METRICS**

# Defining state demographic comparison (Metrics 1, 2, 4, and 5)

1. Public Community & Technical College Enrollment and Associate Degree Earners
  - % of Black/Latino state residents ages 18 to 49 with no college degree
2. Public Four-Year Institution Enrollment and Degree Earners
  - % of Black/Latino state residents ages 18 to 49 **with a high school diploma (or GED) and no bachelor's degree**

# How State Demographic Benchmarks Work (Metrics 1, 2, 4, and 5)

Degree Rep Grade

**F**

Degree Rep Score

**59**

$$\text{Equation} = (10.5\% \div 17.9\%) \times 100$$

(Degrees Earned) ÷ (Percent of Population)

% **bachelor's degree earners** who are Black at public colleges and universities in the state

**Benchmark:** % residents, ages 18-49, with HS diploma and no bachelor's degree who are Black in the state

# How State Demographic Benchmarks Work (Metrics 1, 2, 4, and 5)

Degree Rep Grade

**F**

Grade = F since score < 60

% **bachelor's degree earners** who are Black at public colleges and universities in the state

Degree Rep Score

**59**

$$\text{Equation} = (10.5\% \div 17.9\%) \times 100$$

(Degrees Earned) ÷ (Percent of Population)

**Benchmark:** % residents, ages 18-49, with HS diploma and no bachelor's degree who are Black in the state

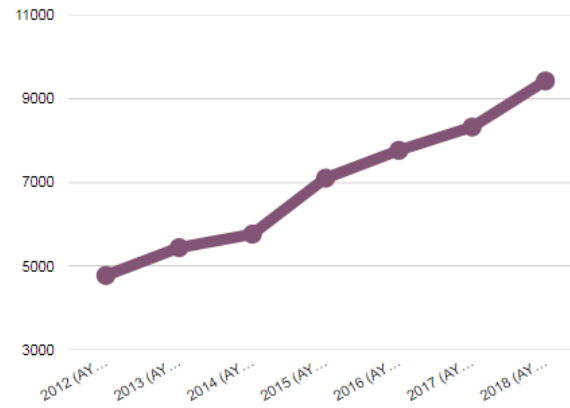
# Cautionary Notes on Data Use

- Always remember that algorithms and predictive analytics can reproduce/operationalize implicit bias and reinforce existing inequities, even when they appear to be objective
- Don't let data contribute to deficit framing and 'demography as destiny' narratives
- Don't get held up admiring the problem
- Remember that behind every data point are individual students, interacting with individual teachers, faculty, and administrators
- Solutions aren't always apparent in the data, especially if you're not measuring the underlying cause

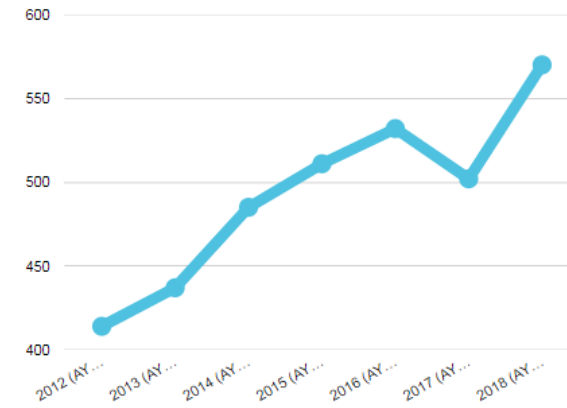


# Colorado Tracks Equity Completions Over Time

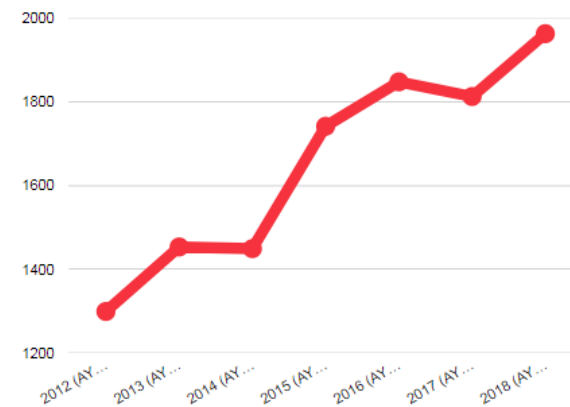
Equity Completions - Hispanic



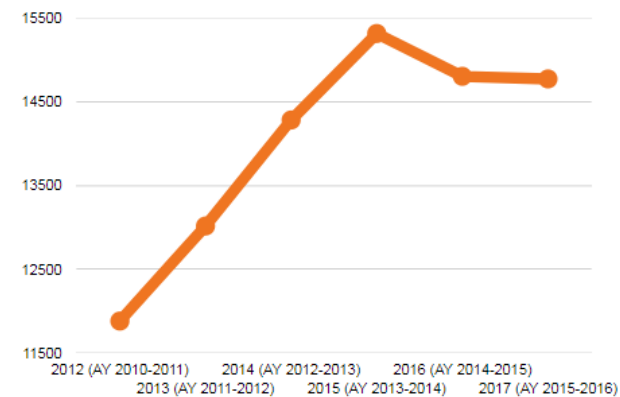
Equity Completions - Native American



Equity Completions - African American

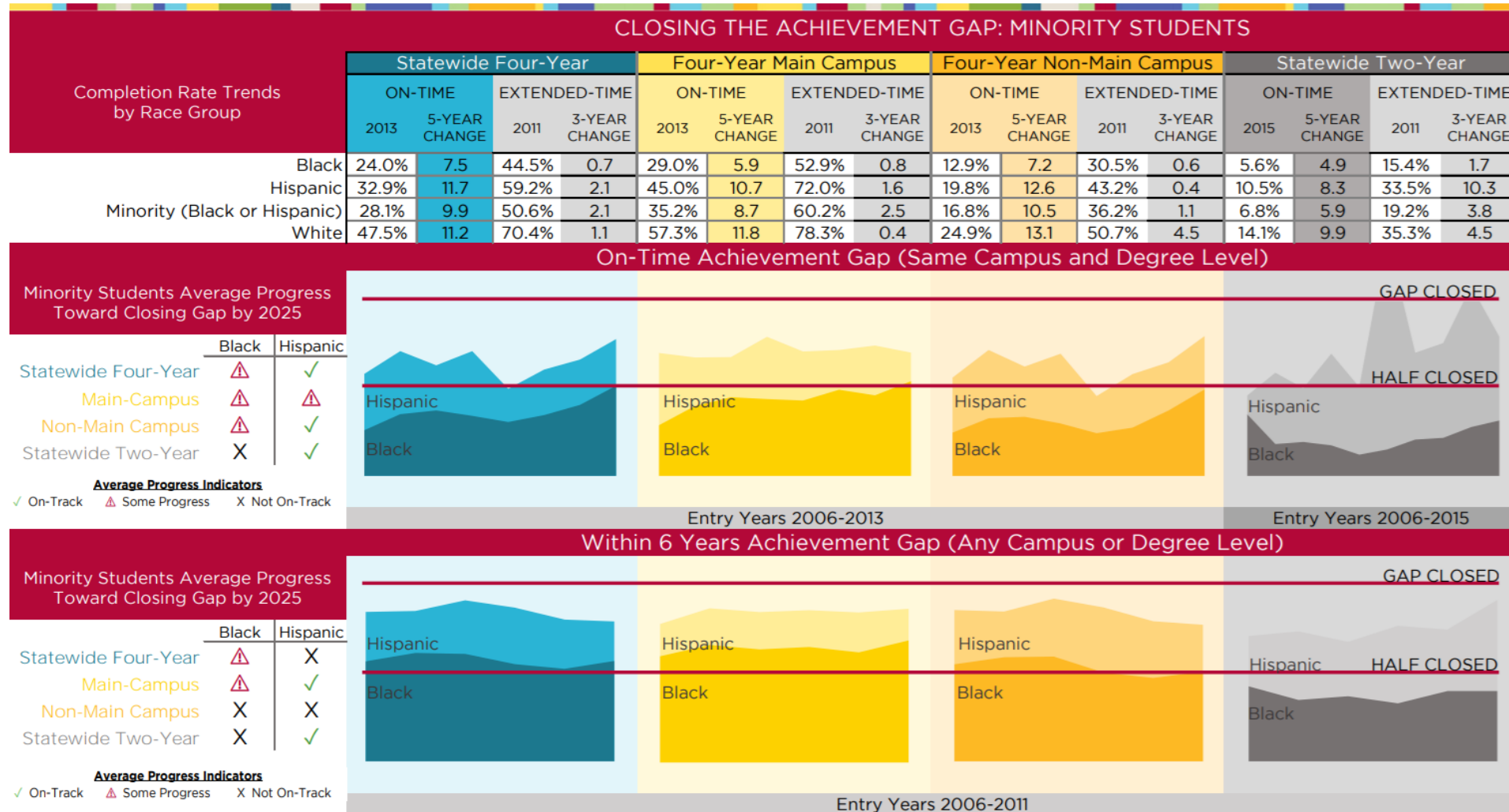


Pell Eligible

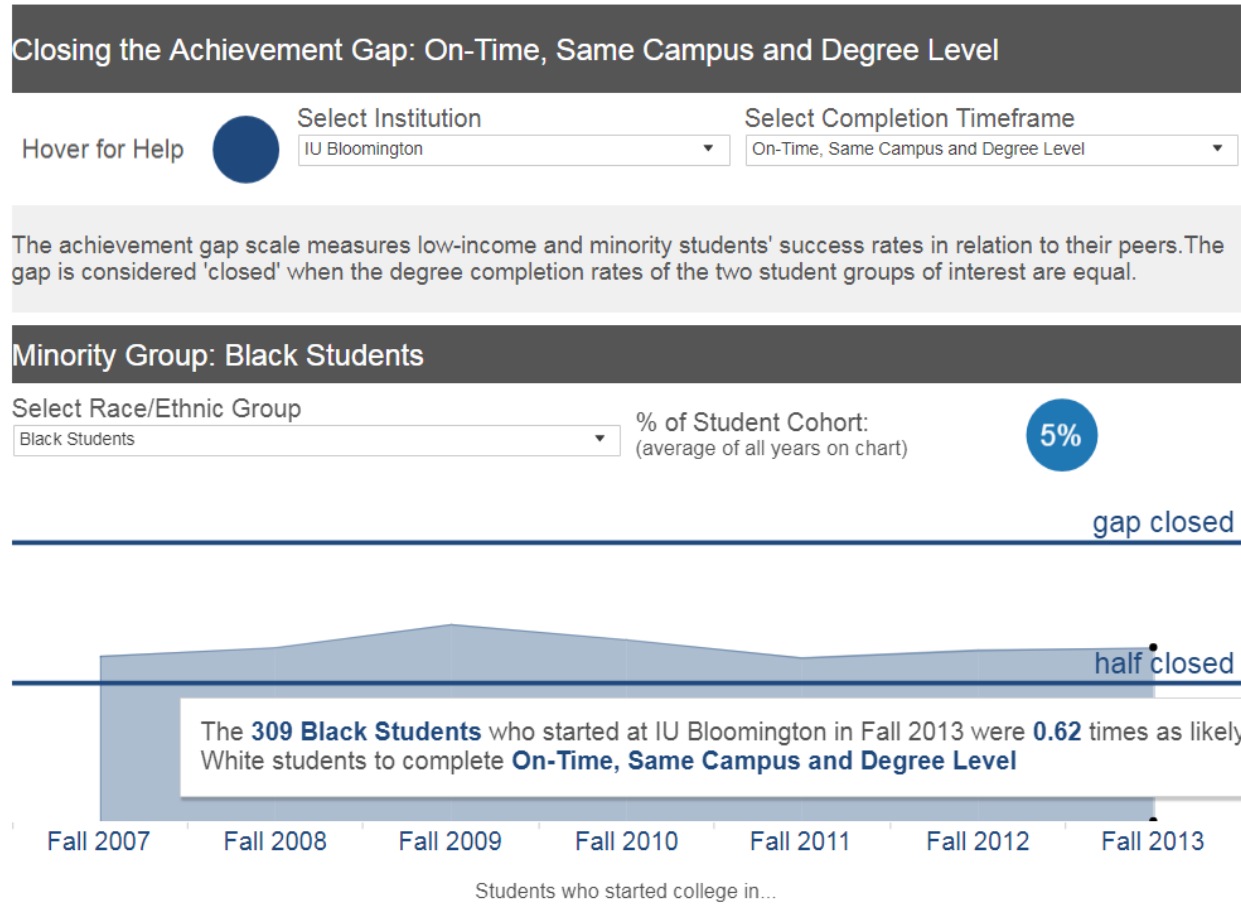


<http://masterplan.highered.colorado.gov/dashboard/>

# Indiana Tracks Completion Gaps Over Time with Progress Indicators and...

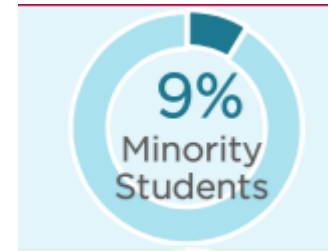


# Provides Campus-Level Completion Gap Data

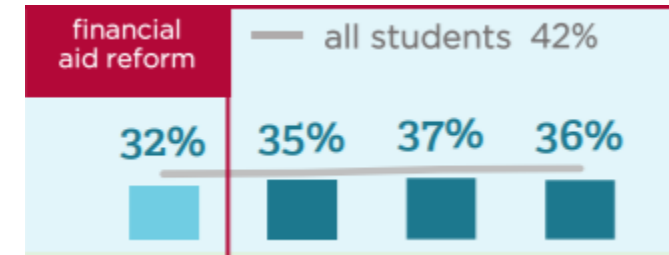


## INDIANA UNIVERSITY BLOOMINGTON

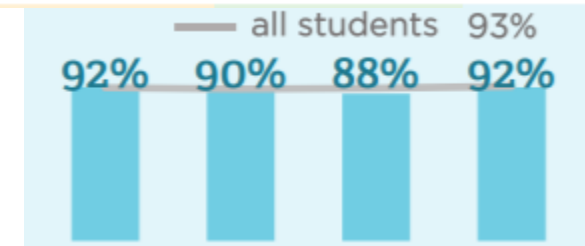
% of students who are



% Earning 30+ Credits



% Persisting to Second Year



	Complete On Time (same campus & degree level)			Complete Within 6 Years (any campus or degree level)		
	%	1 Yr	5 Yr	%	1 Yr	5 Yr
Minorities (Black or Hispanic)	50.5%	+0.2	+8.4	72.8%	+1.9	+9.6
All Students	66.7%	+2.8	+7.3	83.8%	+1.1	+0.7

<https://www.in.gov/che/3032.htm>

# Oregon Provides Enrollment, Affordability, and Outcomes Data by Race for Each Institution

OREGON HIGHER EDUCATION  
UNIVERSITY SNAPSHOT



2016-17  
University of Oregon

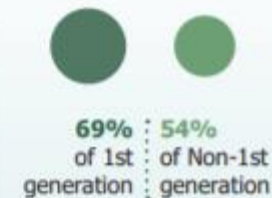
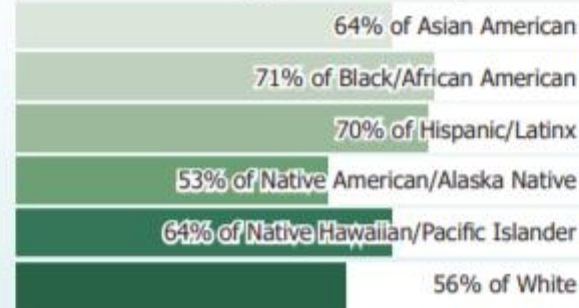
## AFFORDABILITY



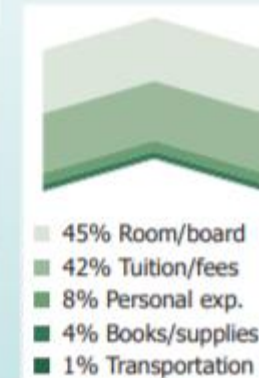
59%

of students were unable to meet expenses with expected resources: family contributions, student earnings, and grant aid

### Unable to Meet Expenses with Expected Resources



### COA Components



### Average Cost of Attendance (COA)

\$25,815 : COA  
\$18,799 : COA after public student aid  
\$15,721 : COA after institutional + public aid

### Time to Completion Increases Cost

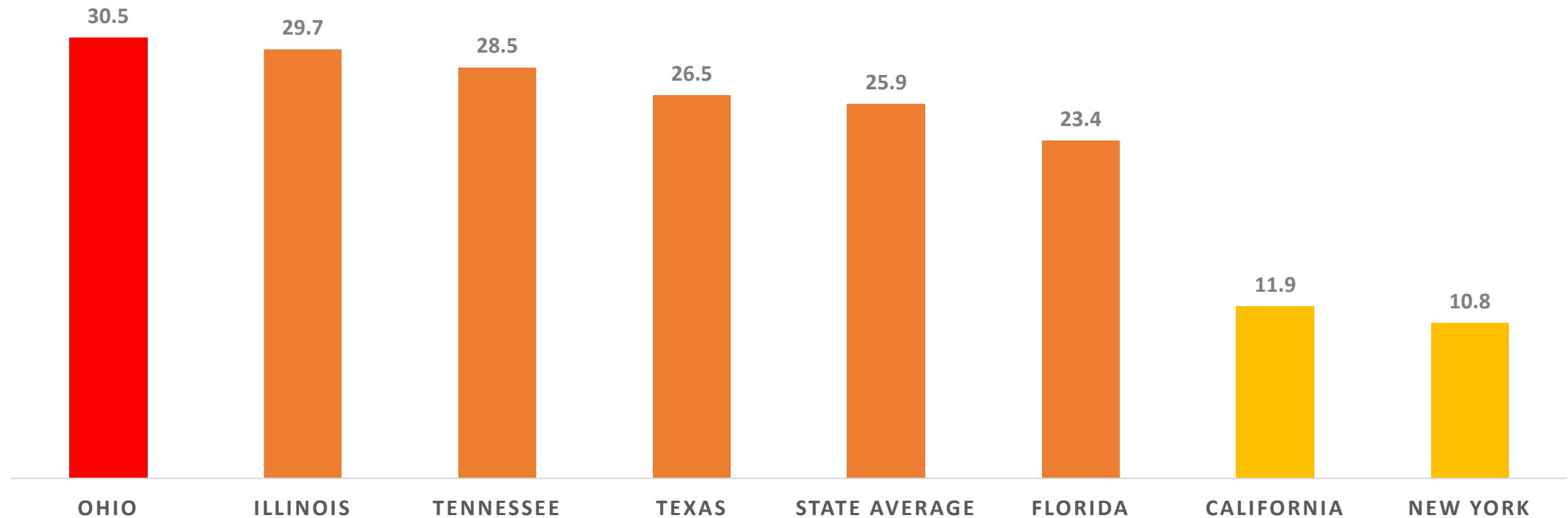


Martin Luther King, Jr advocated for,

**“a massive program by the government of special, compensatory measures which could be regarded as a settlement in accordance with the accepted practice of common law...such measures would certainly be less expensive than any computation based on two centuries of unpaid wages and accumulated interest.”**

# In Illinois, low-income students have to work more to pay for public four-year college

HOURS PER WEEK LOW-INCOME UNDERGRADS WOULD NEED TO WORK TO PAY THE NET PRICE AT PUBLIC FOUR-YEAR INSTITUTIONS

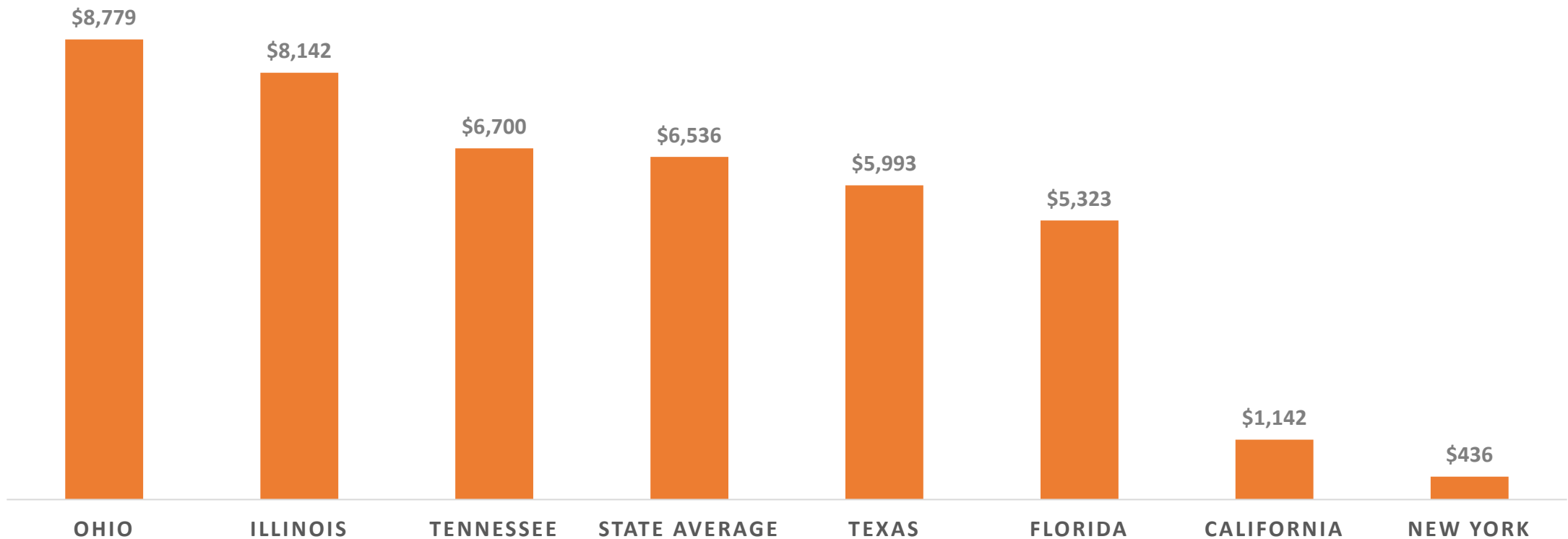


Source: Integrated Postsecondary Education Data System (IPEDS), Student Financial Aid Component; [National Conference of State Legislatures](#)

NOTE: Hours of work per week, assuming student is paid state minimum wage and works 50 weeks in the year

# Affordability gap is greater than \$5,000 at public four-year institutions in Ohio, Illinois, and Tennessee

AFFORDABILITY GAP AT PUBLIC FOUR-YEAR INSTITUTIONS  
(NET PRICE MINUS EARNINGS FROM 10 HOURS OF WORK PER WEEK)

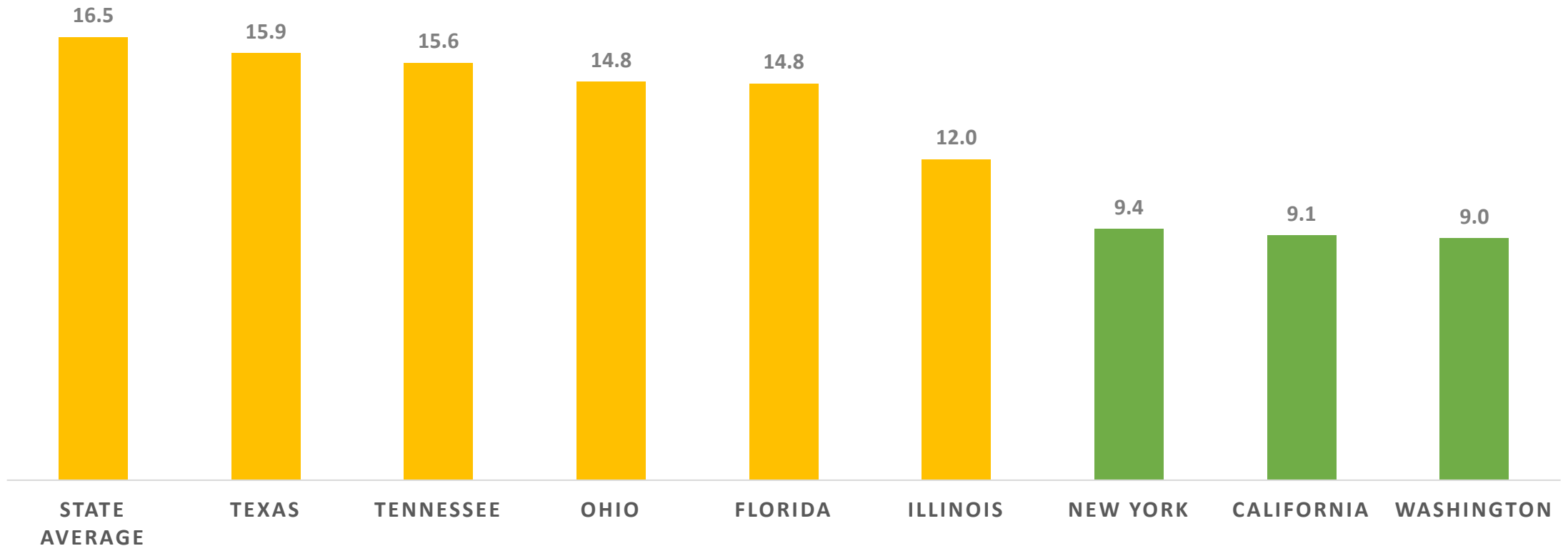


Source: Integrated Postsecondary Education Data System (IPEDS), Student Financial Aid Component; [National Conference of State Legislatures](#)

NOTE: Hours of work per week, assuming student is paid state minimum wage and works 50 weeks in the year

# Low-income students have to work too much to pay for **community college** in Ohio, Tennessee, and Texas

HOURS PER WEEK LOW-INCOME UNDERGRADS WOULD NEED TO WORK TO PAY THE NET PRICE AT COMMUNITY AND TECHNICAL COLLEGES



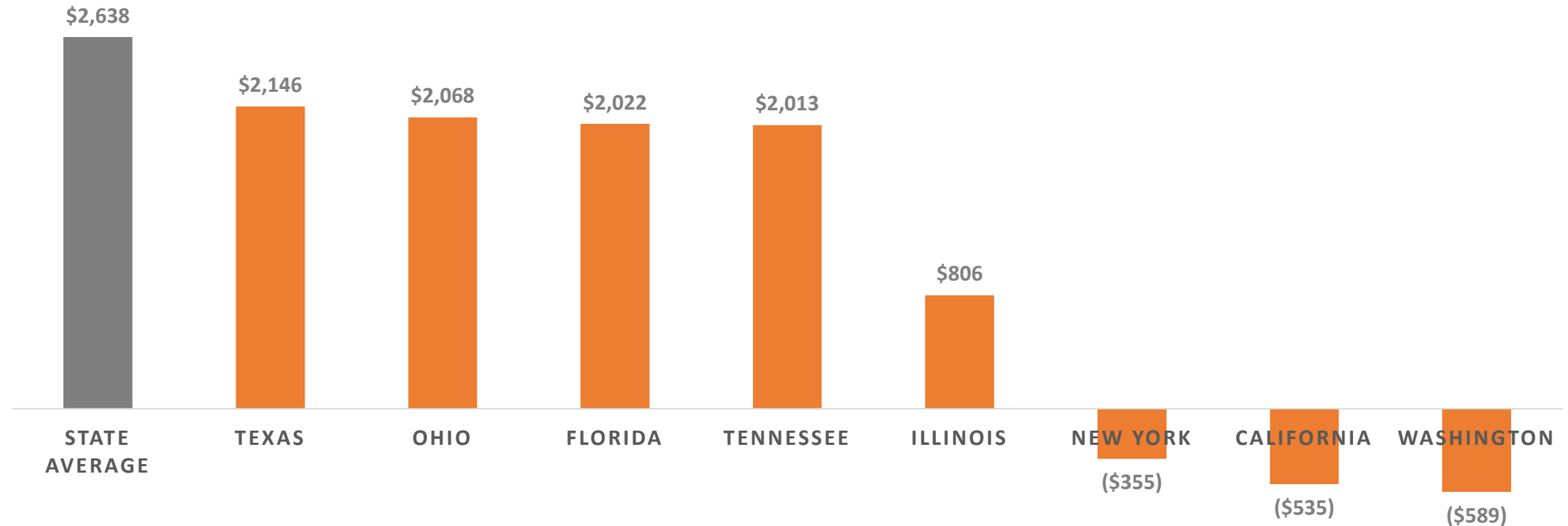
Source: Integrated Postsecondary Education Data System (IPEDS), Student Financial Aid Component; [National Conference of State Legislatures](#)

NOTE: Hours of work per week, assuming student is paid state minimum wage and works 50 weeks in the year



# Affordability gap exceeds \$2,000 at community colleges in Texas, Ohio, Florida, and Tennessee

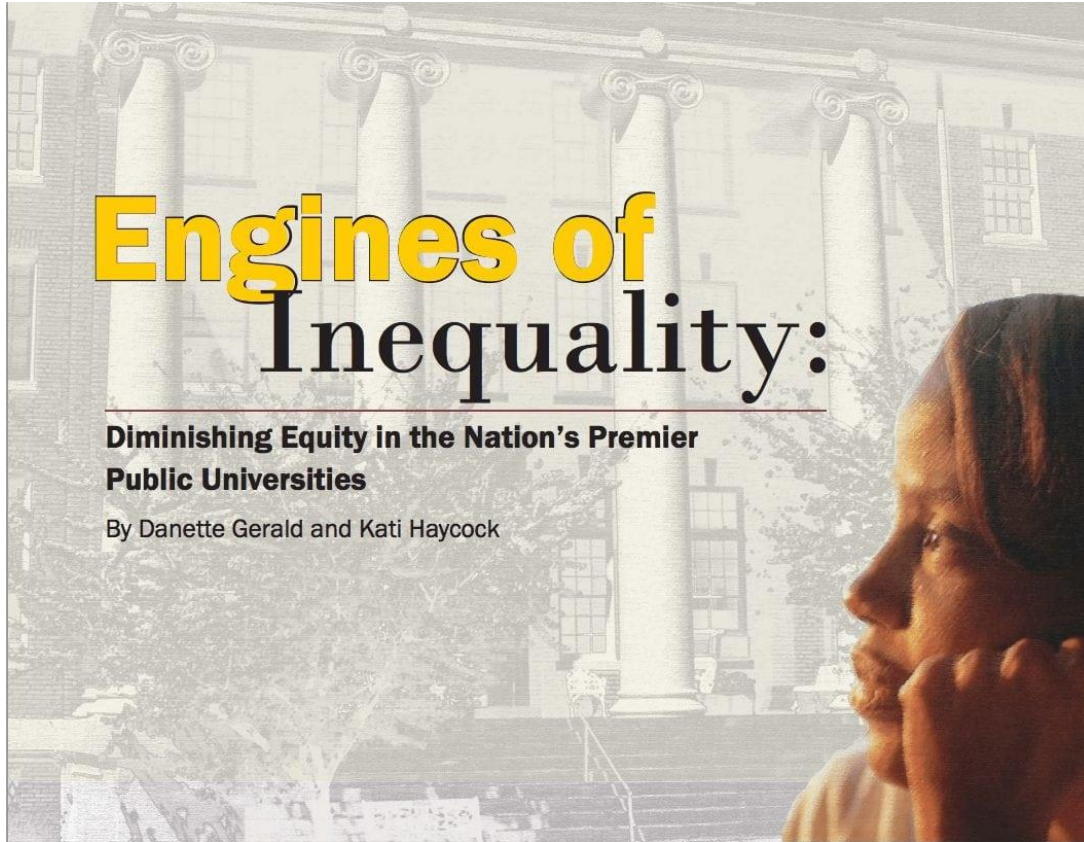
AFFORDABILITY GAP AT COMMUNITY AND TECHNICAL COLLEGES  
(NET PRICE MINUS EARNINGS FROM 10 HOURS OF WORK PER WEEK)



Source: Integrated Postsecondary Education Data System (IPEDS), Student Financial Aid Component; [National Conference of State Legislatures](#)

NOTE: Hours of work per week, assuming student is paid state minimum wage and works 50 weeks in the year

The students and graduates of public colleges and universities should mirror the demography of the state...



# Engines of Inequality:

**Diminishing Equity in the Nation's Premier Public Universities**

By Danette Gerald and Kati Haycock



HIGHER EDUCATION

## Opportunity Adrift

Our Flagship Universities Are Straying From Their Public Mission

JANUARY 2010



The Education Trust

**TO THE POINT**

- Public flagships and other research institutions spend hundreds of millions of dollars every year to aid wealthy students who don't need it, while providing inadequate support to low-income and minority students who do.
- Although low-income students receive higher grant awards than wealthy students on average, flagships spend almost exactly the same amount aiding students in the top two quintiles of family income as they do on students in the bottom two quintiles.
- Some flagships have boosted access and success for low-income and minority students. A look at their performance and progress appears on pages 16-22.