

# **HISPANIC EMPLOYMENT PLAN FOR ILLINOIS PUBLIC UNIVERSITIES**

## **FISCAL YEAR 2021**



January 2022  
Illinois Board of Higher Education

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## HISPANIC EMPLOYMENT PLAN – ILLINOIS PUBLIC UNIVERSITIES

The Illinois Board of Higher Education (IBHE) submits the annual *Hispanic Employment Plan for Illinois Public Universities* to the Illinois General Assembly pursuant to the State Employment Records Act (5 ILCS 410/20). This report provides information on the progress of efforts to hire and promote Hispanic faculty, administrative staff, and bilingual employees at public universities and IBHE.

The IBHE conducted a survey of the public universities to obtain the number of employees who self-identify as Hispanic as of June 30, 2021, the end of the fiscal year. The total number at public universities and IBHE in 2021 is 3,756. This is an increase of 146 employees from the previous year. The numbers for 2019, 2020, and 2021 are shown by campus in the table below.

Hispanic Employees at Public Universities, 2019 to 2021  
(Full-Time and Part-Time)

	2019	2020	2021
Chicago State University	37	39	36
Eastern Illinois University	14	14	14
Governors State University	37	58	65
Illinois State University	110	115	122
Northeastern Illinois University	249	250	248
Northern Illinois University	168	168	167
Southern Illinois University-Carbondale	86	94	101
Southern Illinois University-Edwardsville	59	63	67
University of Illinois Chicago	1,964	2,183	2,271
University of Illinois Urbana-Champaign	498	538	572
University of Illinois Springfield	25	20	23
University of Illinois System Administration	37	35	43
Western Illinois University	30	32	26
Board of Higher Education	1	1	1
Totals	3,315	3,610	3,756
Change in 1 Year (number)		295	146
Change in 1 Year (percent)		8.90%	4.04%
Change in 2 Year (number)			441
Change in 2 Year (percent)			13.30%

The data collected from the public universities show that the majority of Hispanic employees are employed as administrative support staff (63.45%) and faculty members (20.66%). Less than 6 percent are public university administrators.

Hispanic Employees in Public Universities, 2021  
Employment Categories

	Administrators	Faculty (Inc. Adjunct)	Admin. Support Staff	Skilled Craft Workers	Service Maintenance	Totals	Total Staff	% Hispanic
CSU	0	11	20	1	4	36	644	5.6%
EIU	0	6	6	0	2	14	924	1.5%
GSU	8	18	36	3	0	65	1,051	6.2%
ISU	8	23	33	6	52	122	3,572	3.4%
NEIU	16	61	146	2	23	248	1,247	19.9%
NIU	25	41	78	3	20	167	3,272	5.1%
SIUC	8	38	47	1	7	101	4,515	2.2%
SIUE	1	27	34	0	5	67	2,473	2.7%
UIC	97	271	1,728	20	155	2,271	13,949	16.3%
UIUC	42	256	201	11	62	572	12,443	4.6%
UIS	3	11	9	0	0	23	837	2.7%
U of I System	8	0	35	0	0	43	902	4.8%
WIU	2	13	10	0	1	26	1,445	1.8%
IBHE	1	0	0	0	0	1	31	3.2%
Subtotals	219	776	2,383	47	331	3,756		
Percentage of Totals	5.83%	20.66%	63.45%	1.25%	8.81%	100.00%		

IBHE asked each public university to describe the activities, strategies, and programs to recruit, promote, and retain Hispanic employees. Each institution provided information about current and future internal studies, surveys, and committees regarding Hispanic employment. The activities vary by institution due to individual missions of the institutions and the populations of students served. The narratives are shown in Appendix A.

**Survey Question:** *Does the institution conduct internal studies, have surveys for monitoring the recruitment of Hispanic employees, and have committees that monitor employment or departure of employees from the institution?*

**Chicago State University**

The University utilizes applicant demographic data to evaluate the diversity of the applicant pool.

**Eastern Illinois University**

Eastern Illinois University conducts ongoing assessment of the recruitment, promotion and advancement, retention, and departures of Hispanic employees. Applicants for each faculty or administrative/professional position are provided the opportunity to identify their demographic characteristics. This enables the university to review the composition of applicant pools in the context of potential availability for the relevant job group. In addition, various constituents throughout the university may share their perceptions of what could be done to improve upon the recruitment and retention of Hispanic employees. The Human Resource Office is expected to analyze the recruitment and testing of applicants for civil service positions in accordance with the provisions of the State Civil Service System guidelines and with university expectations for compliance with federal and state requirements in recruiting members of underutilized groups, including Hispanic. The university also completes an annual Affirmative Action Plan and is currently completing a Quality Initiative focused on diversifying our campus community in the areas of recruitment, hiring, and retention of faculty and staff.

**Governors State University**

Governors State University (GSU) is the only regional public comprehensive university in Will County in the increasingly diverse Chicago Southland in the State of Illinois. GSU's mission is a commitment to offering an excellent and accessible campus that gives faculty and staff the knowledge, skills, and confidence to succeed the new normative global society. This university stays true to its founding principles of inclusive excellence when it was created in 1969. The institution's broad-based diverse learning community of staff is an impressive inspiration of optimism for a brighter future the Chicago Southland, Chicagoland area and state.

The university fosters a diversity of ideas and continues innovation and transformation of higher education by offering cultural relevant programming. This university will enhance academic programming incorporating of diversity of intellectual perspectives and mastering cross-cultural competencies.

GSU has a commitment to social justice initiatives that will create learning opportunities for faculty and staff. There are opportunities that will enable our members of the campus community to focus on civic engagement and community service with a specific emphasis on the residents of the Chicago Southland, the Chicagoland area and state who have been highly underrepresented and underserved by postsecondary education.

The diversity of our campus learning communities increases the feeling of inclusion at GSU and our sense of belonging. We at GSU have extensive programming that honors of diversity, equity, and inclusion in our campus community. GSU intentionally creates events, workshops, meetings, and organizations involving faculty and staff to show that diversity is our strength which increases academic excellence. Our ethnic and cultural diversity in our GSU community is a strength to we celebrate along with a commitment to social justice. GSU strives to close equity gaps between historically underrepresented populations that are faculty, staff, and students. Our community leads in inclusivity and diversity to foster various perspective on our campus. We are proud to be a Minority Serving Institution, Predominantly Black Institution and an Emerging Hispanic Institution.

**Illinois State University**

On an annual basis, Illinois State University prepares, distributes, and publicly presents and Affirmative Action Plan that details the University's campus-wide commitment to the principles of diversity, inclusion, and equal opportunity. To this end, the AAP contains workforce surveys that measure departmental efforts to recruit, promote, and retain Hispanic employees, lists programmatic efforts that evidence the commitment of each unit's strategies to promote and achieve diversity, and provides detailed analysis of the workforce to both the President and the Board of Trustees. In addition, as a result of a Campus Climate Assessment and Task Force and implementation team's work,

the University formed the President's Diversity and Inclusion Advisory Council. Members are appointed from the campus Interdisciplinary Studies, faculty/staff affinity groups and student leadership. Members gather monthly to discuss and recommend policy and practice changes, receive updates on Equity, Diversity and Inclusion initiatives, and provide insights on immediate needs while working toward long-term planning and retention. After being sidelined for much of 2020, construction on the Multicultural Center (a key action item of the Implementation Team) resumed in the Spring of 2021, which is intended to address the needs of underrepresented students. The Multicultural Center was opened in Fall 2021.

### **Northeastern Illinois University**

The NEIU Office of Institutional Research generates data regarding all employees with respect to their race and ethnicity. The Affirmative Action Officer uses this information to monitor progress and strategize with University Hiring Agents toward diversity representative of our region. Moreover, every NEIU job applicant is asked to fill out a confidential form identifying race/ethnicity, gender, veteran history, and disability.

### **Northern Illinois University**

Yes. Our Affirmative Action and Equal Opportunity office is responsible for monitoring and oversight of the Affirmative Action Plan. We have several committees focused on Anti-Racism and structures like our Faculty Mentor program. We have data dashboards in Tableau and PeopleSoft that provide data on employment transactions. Our Affirmative Action office works with departments on diversity recruitment plans, and we work with Affirmity to conduct AAP, Adverse Impact, and Compensation analyses.

### **Southern Illinois University Carbondale**

The University monitors the recruitment of Hispanic/Latinx employees via the annual Affirmative Action Plan. The University Affirmative Action Office monitors the racial makeup of applicant pools and works with units to improve their advertising/recruitment strategies for increased diversity. The University also has a Chancellor's Diversity Taskforce on Diversity and Inclusion that conducts surveys of faculty/staff and students on a rotating bi-annual basis. The most recent faculty/staff survey was conducted in early 2020. The Diversity Council plans to add exit surveys or other measures to examine reasons Hispanic/Latinx employees leave the institution.

### **Southern Illinois University Edwardsville**

Pursuant to its Affirmative Action plan the Office of Equal Opportunity, Access & Title IX Coordination ("EOA") works closely with Human Resources and hiring managers to increase the representation of women and minorities in job groups in which they are underrepresented. The EOA conducts training for search committees for goal related positions to emphasize the need to for increased recruitment and retention and requires search committees to develop a detailed recruitment plan. Applicants are surveyed as to how they learned of the position for which they applied in order to evaluate how successful candidates learned of the job. EOA monitors hiring and terminations (voluntary and involuntary) to ensure there was not adverse impact.

## **University of Illinois System Campus Responses:**

### **University of Illinois Chicago**

The Office for Access and Equity reviews compliance of all academic search and waiver of search requests. In addition, the Academic Search Coordinator for each College serves as a liaison between the Office for Access and Equity and academic departments or administrative units that seek to fill faculty and other academic staff positions. He or she acts as a resource person at the department or unit level for academic personnel transactions, especially in the recruitment, selection, and appointment of individual to new or vacant positions.

### **University of Illinois Urbana-Champaign**

Annually, the Office for Access and Equity (OAE) prepares the Affirmative Action Plan (AAP) in accordance with federal regulations. The data analyzed during an AAP includes applicants, hires, promotions, terminations and pay. OAE meets with Deans, Vice Chancellors, EEO Officers, Vice Chairs, and HR professionals to present the AAP. OAE shares the necessity and methodology of the plan, the college representation, recruitment/retention numbers, and the programs and resources available to them to assist with recruitment/retention. An EEO Officer/Vice Chair

is appointed at the college/administrative unit level and is charged with oversight related to equal employment opportunity in their college/unit. This role is responsible for reviewing policies, practices and procedures related to the hiring process. A Diversity Advocate is appointed to all faculty and academic professional searches on campus. The Diversity Advocate serves as a resource to search committee members and is responsible for identifying diverse recruitment sources, implementing best practices around diversifying the applicant pool, identifying any potential bias or stereotype in the search process, and ensuring the candidate evaluation is an equitable process. The Diversity Realized at Illinois through Visioning Excellence (DRIVE) is a committee that is charged to review policies, procedures and practices and recommend any changes that will assist with recruiting and retaining of a diverse workforce at the University of Illinois. DRIVE prepares annual letters to the Deans of each academic college regarding their recruitment and retention progress from the previous academic year.

### **University of Illinois Springfield**

Yes, the institution conducts exit interviews and also conducts outreach to determine factors leading to separation. We also advocate for tenure process review and maintain search procedures and conduct training to support AA/EEO and address unconscious bias in the search and selection process.

### **Western Illinois University**

The University updates its Affirmative Action plan annually. The plan shows under-utilization and establishes goals for underrepresented employee groups. The University does not have a survey for monitoring the recruitment of Hispanic American employees, but does monitor the search and recruitment process to determine if advertising strategies attempt to target minority groups, including Hispanics